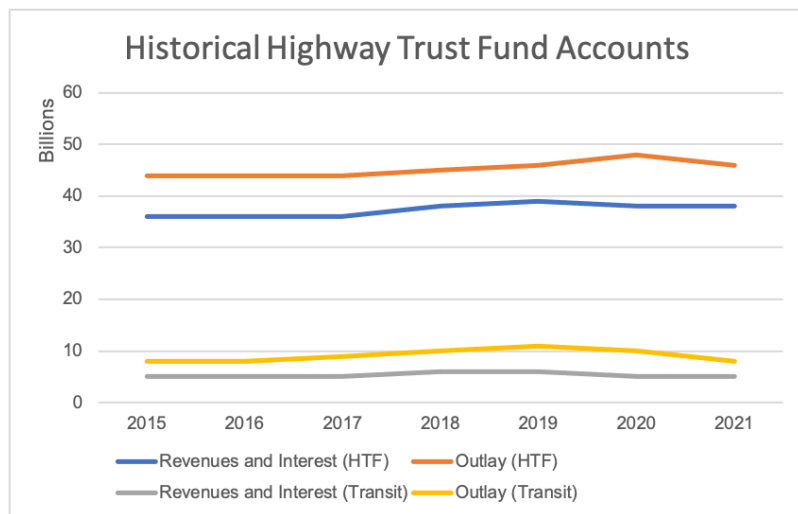
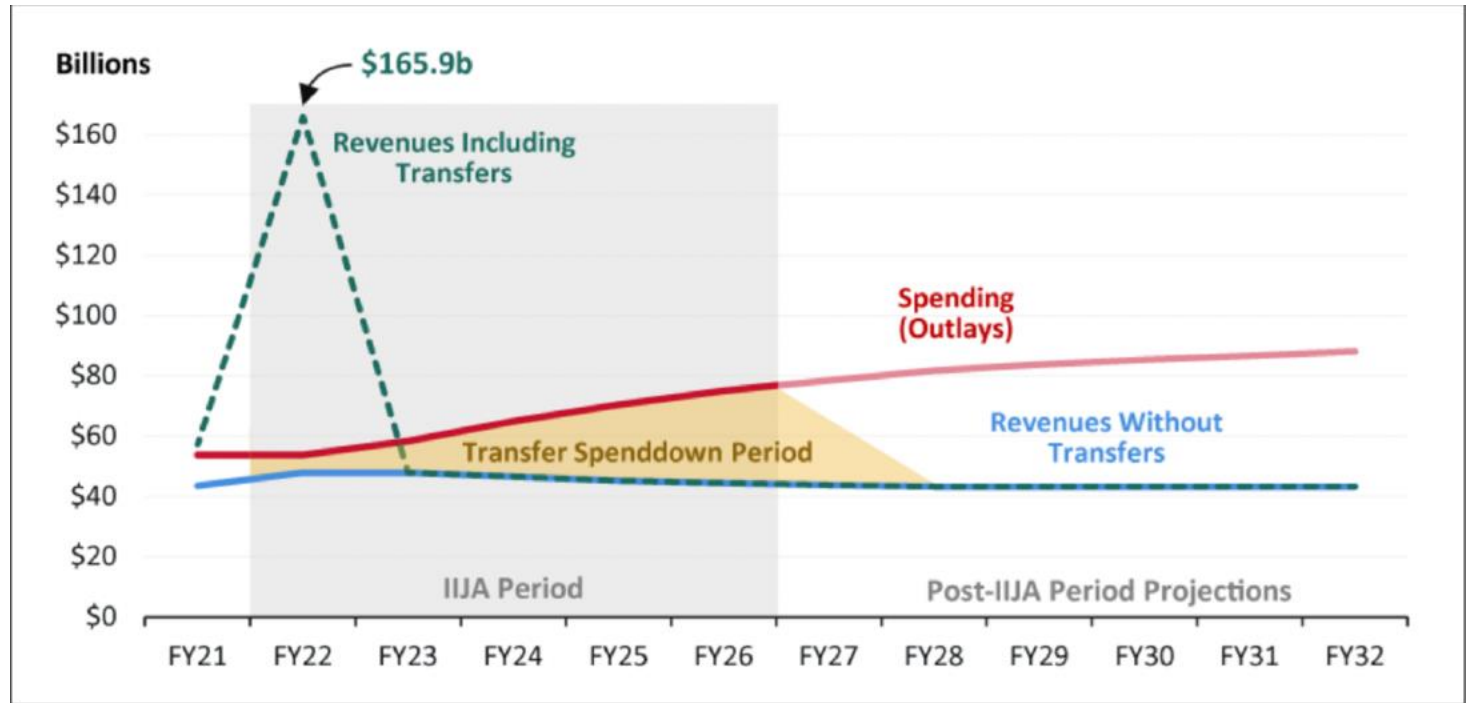


# The Inadequacy of the gas tax & Highway Trust Fund

## Historical Highway Trust Fund Accounts

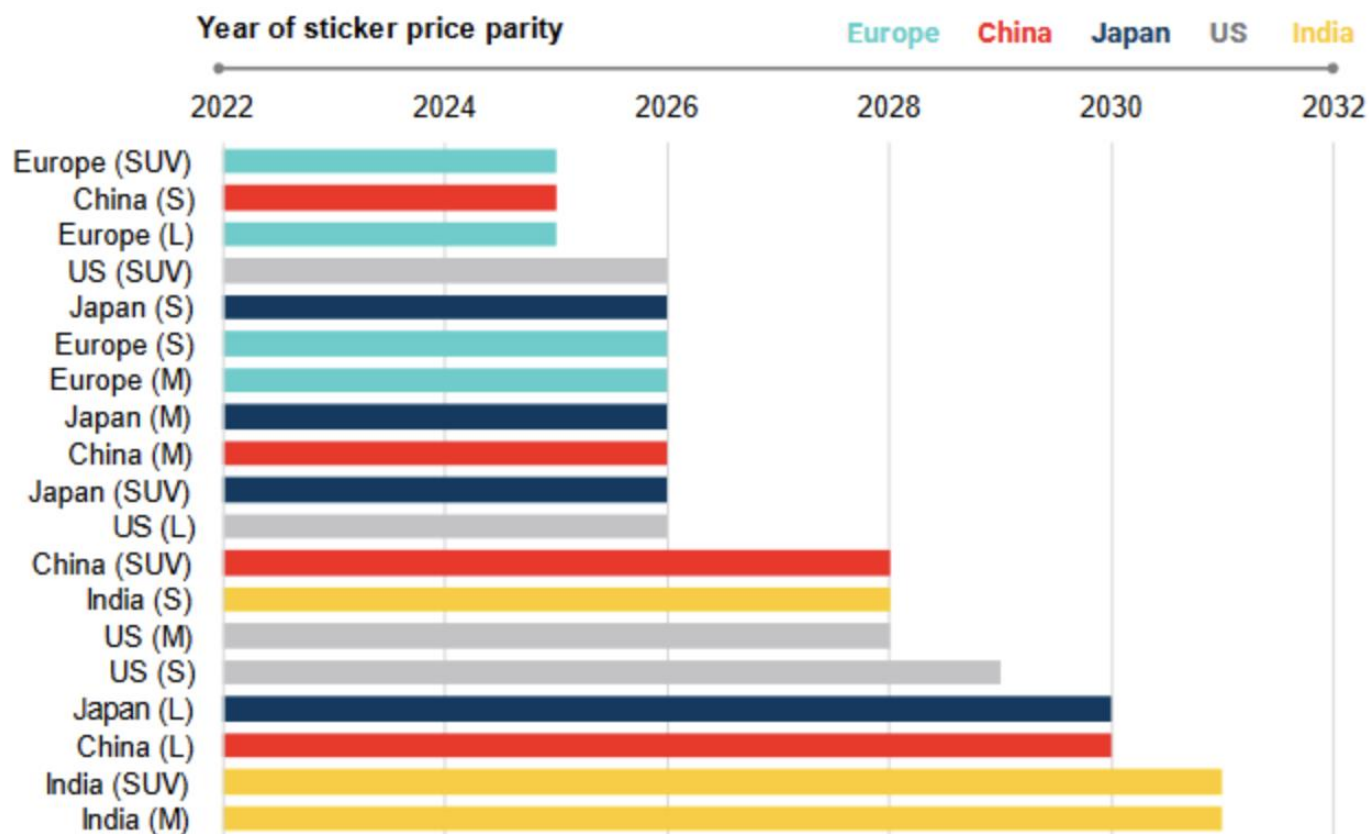


**Highway Trust Fund revenues and interest have been insufficient to pay for outlays from the fund**



**Source:** Figure created by CRS based on CBO, *Highway Trust Fund Projections: May 2023 HTF Baseline 2022-2033*. Data for FY2021 and FY2022 are actual revenues and outlays.

**Figure 8: Date of sticker price parity in key markets**



Source: BNEF. Note: S = small, M = medium, L = large, SUV = sports utility vehicle

# EV Registration Fees

State	Average annual gas taxes paid per vehicle	Annual EV registration fees
Alabama	\$247	\$200 EV/\$100 PHEV
Alaska	\$142	
Arizona	\$194	
Arkansas	\$224	\$200 EV/\$100 HEV
California	\$433	\$100 EV (increase in accordance with the consumer price index) \$50 EV/\$50 PHEV
Colorado	\$216	
Connecticut	\$225	
Delaware	\$215	
District of Columbia	\$271	
Florida	\$280	
Georgia	\$250	\$212.78 EV
Hawaii	\$191	\$50 EV and PHEV and HEV
Idaho	\$267	\$140 EV/\$75 PHEV
Illinois	\$424	\$100 EV
Indiana	\$423	\$150 EV/\$50 PHEV and HEV
Iowa	\$251	\$130 EV/\$65 PHEV
Kansas	\$225	\$100 EV/\$50 PHEV and HEV
Kentucky	\$230	
Louisiana	\$204	\$110 EV/\$60 HEV
Maine	\$258	
Maryland	\$318	
Massachusetts	\$235	
Michigan	\$364	\$135 EV up to 8,000 lb; \$235 EV over 8,000 lb; \$47.50 HEV up to 8,000 lb; \$117.50 HEV over 8,000 lb
Minnesota	\$244	\$75 EV

Mississippi	\$191	\$150 EV/\$75 HEV
Missouri	\$212	\$75 EV/\$37.50 PHEV
Montana	\$271	
Nebraska	\$229	\$75 EV
Nevada	\$219	
New Hampshire	\$219	
New Jersey	\$316	
New Mexico	\$193	
New York	\$187	
North Carolina	\$297	\$130 EV
North Dakota	\$215	\$120 EV/\$50 PHEV
Ohio	\$295	\$200 EV and PHEV/\$100 HEV
Oklahoma	\$199	\$110 EV/\$82 PHEV, up to 6,000 lbs; \$158 EV/\$118 PHEV, 6,000 – 10,000 lbs; \$363 EV/\$272 PHEV, 10,000 – 26,000 lbs; \$2250 EV/\$1687 PHEV, over 26,000 lbs
Oregon	\$293	\$110 EV
Pennsylvania	\$400	
Rhode Island	\$278	
South Carolina	\$245	\$120 biennial fee EV/\$60 biennial fee HEV
South Dakota	\$251	\$50 EV
Tennessee	\$238	\$100 EV
Texas	\$199	
Utah	\$264	\$90 EV/\$15 HEV/\$39 PHEV
Vermont	\$287	
Virginia	\$286	\$64 EV
Washington	\$367	\$225 EV/\$75 PHEV and HEV
West Virginia	\$281	\$200 EV/\$100 PHEV
Wisconsin	\$266	\$100 EV/\$75 HEV
Wyoming	\$220	\$50 EV annual

Note: The average annual gas taxes paid per vehicle is calculated based on a vehicle with an average fuel economy of 22.2 mpg driven 11,520 miles in 2019. Gas taxes include federal and state gasoline tax, along with other per-gallon fees, such as leaking underground storage tank fees in July 2022.

# Our framework: what are the policy objectives?

## Possible policy goals

Dollar-for-dollar replacement of gas tax

Dollar-for-dollar replacement + new revenue to fill funding gaps

Dollar-for-dollar replacement + pricing to address traffic congestion

Dollar-for-dollar replacement + new revenue to fund sustainable non-auto transport projects

Annual cost of the vehicle economy in Massachusetts

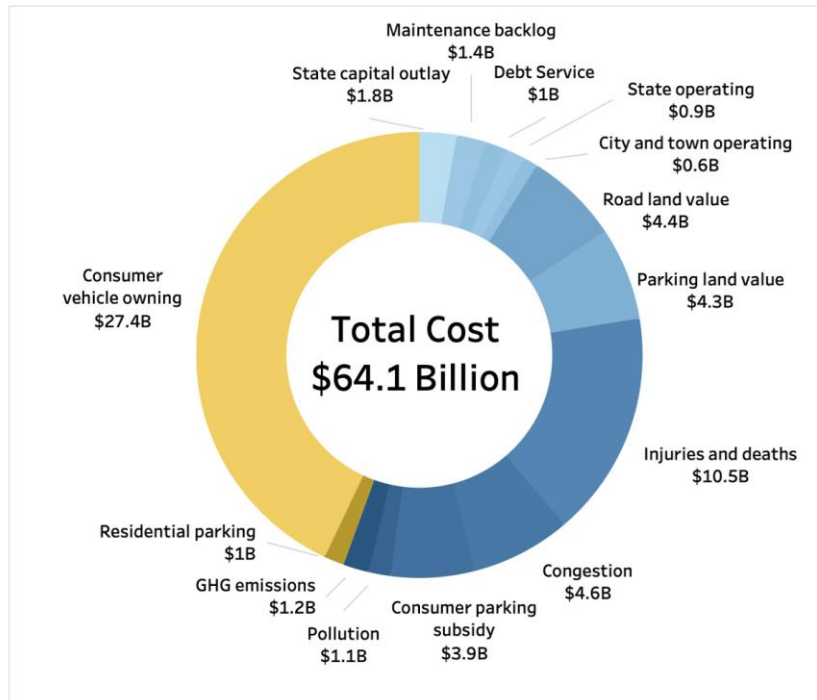


Chart source: Olson et al., "The \$64 Billion Massachusetts Vehicle Economy," Harvard Kennedy School faculty working paper, 2019.

# Our framework: what are the sources?

Transportation sources or non?

Non transport sector sources like the sales tax or income tax are highly unpopular politically & place the transport sector in competition with other worthy governmental & societal needs.

## Possible transport sector revenue sources

Assess ownership

- Fees scaled by weight
- Flat fees
  - Parking assessments

Assess use

- Vehicle miles traveled (VMT) charge
- Road pricing (conventional tolls and/or congestion charge)
- Tax electricity used for charging

# Summary of Alternatives Evaluation

	Ease of administration	Potential for evasion	Stability over time	Fairness
<b>Gas tax</b>	<i>Easy</i>	<i>Low</i>	<i>Low</i>	<i>Medium</i>
<b>Flat fees</b>	Easy	Low	High	Low
<b>Parking pricing</b>	Easy	Medium	Medium	Medium
<b>VMT charge</b>	Medium	Medium	High	High
<b>Road pricing</b>	Medium	Low	Medium	Medium
<b>Charging tax</b>	Hard	High	High	Medium

How does each implementation tool respond to key externalities of vehicular mobility?

# Why Model?



- Cannot look at variables independently
- Need a systems perspective on the impacts of:
  - Policy & Regulation
  - Consumer behaviour and choice
  - Industry Challenges & Preference
  - Environment
    - Not looking at battery minerals availability and emissions impact in this analysis
- Why didn't you use Excel?
  - Excel is the 2<sup>nd</sup> best tool for any analysis
  - Interdependency of variables makes it unsuitable for Excel
    - Circular reference error



# Overlying Assumptions & Simplifications



- Looking only at Light Duty Vehicles (LDVs) – 90% of US VMT
- Only looking at Gas vehicles – no diesel (3.7% of LDVs), fuel cell etc.
- US LDV Fleet – 266 million
  - New sales annually – 16.68M
  - 28% of new car buyers are first car buyers
    - Not replacing a car
- 6% of new car sales assumed to be BEV currently
- 100% BEV new car sale Mandate – 2035 – can be edited on the fly
- 17-year average life of an LDV in the US
- Avg ICE Car weight = 4094 pounds, EV Car = 5094 pounds

# Overlying Assumptions & Simplifications



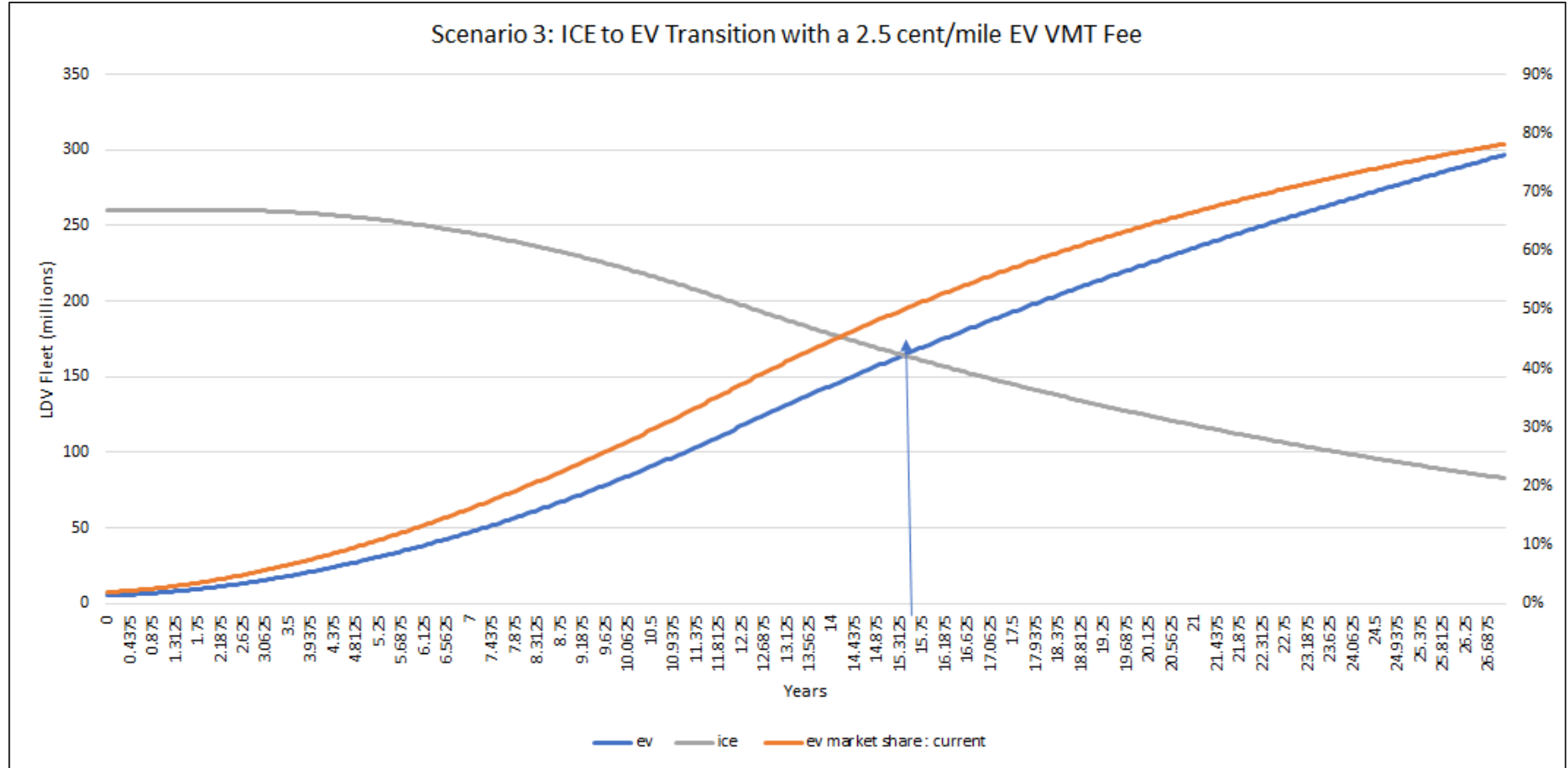
- 13,475 miles driven on average annually – can be edited on the fly
- 22.8 mpg current LDV efficiency – CAFÉ standards can be edited, and fuel efficiency trends can be changed on the fly
- Federal + state gas tax collection used for deficit calculations = \$105B (\$90B for LDVs)
  - Can be edited to model different states
- Volume weighted average of state gas taxes is added to the 18.4 cents per gallon federal gas tax to give a total of 57.09 cents per gallon
  - Can be edited to model different states
- \$331.4 Average annual federal + state gas tax paid per LDV per year
  - 2.5 cents per mile
- Year 1 is 2023 and the simulation runs till 2050

# What does the model tell us?



- Under most scenarios it takes 14-17 years for the EV fleet market share to cross 50%
  - Most of this is driven by the 2035 mandate
  - Can be even slower (maybe faster?)
- Reducing ICE vehicles and increasing fuel efficiency standards means the gas tax collection will fall by half in 14-17 years
  - Land at between 20-30% of current collections by 2050
- 2.9 cent/mile VMT fee and weight-based fees are the most promising measure to counter this fall.

# LDV Fleet Transition to EVs is Slow - <https://web.mit.edu/gastaxmodel/>



# DEMAND-RESPONSIVE MICROTRANSIT

Alexandre Jacquillat

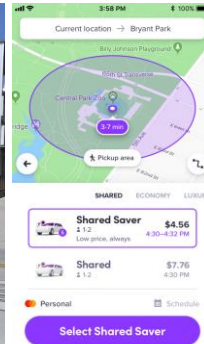
Associate Professor of Operations Research and Statistics

MIT Sloan School of Management

# A research agenda in large-scale optimization to promote efficient, reliable and sustainable mobility

## Air traffic management

## Demand-responsive transit



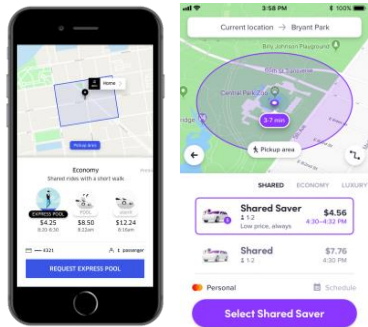
## Logistics decarbonization

## Transportation for social good

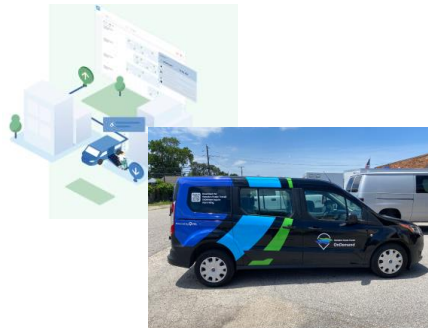


# Analytics and optimization across demand-responsive microtransit landscape, in collaboration with Via

Virtual bus stops



Paratransit



Microtransit



Multi-modality



Benefits of optimization to support emerging operating models

Benefits of even a little flexibility in demand-responsive operations

Win-win outcomes of demand-responsive operations: coverage, level of service, operating costs, and environmental footprint

# Microtransit as an array of solutions in the mobility landscape from fixed-route transit to ride-sharing

**The New York Times** October 11, 2019  
**Who's Afraid of a Transit Desert?**

**CURBED** June 4, 2021  
**Why Your Uber Ride Is Suddenly Costing a Fortune**



**“Shared transportation system(s) that can offer fixed routes and schedules, as well as flexible routes and on-demand scheduling” (DoT)**

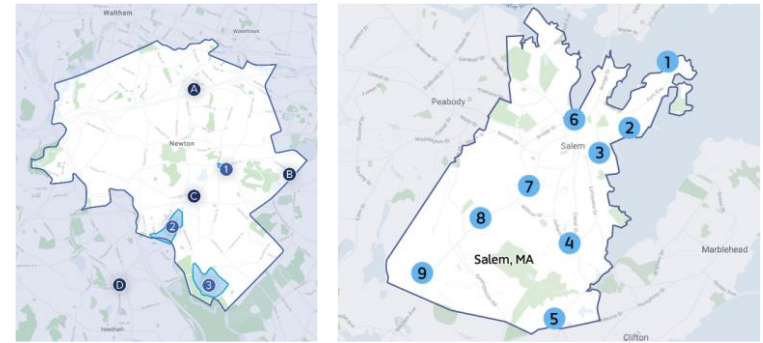


# Core objective: bringing on-demand flexibility into the realm of transit, with limited detours and delays

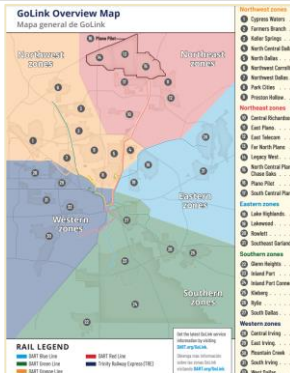
## Small-occupancy ride-pooling



## Small service region



## Zone-based regularization



## Line-based regularization



**TRANSPORTATION SCIENCE**  
Vol. 40, No. 3, August 2016, pp. 351-363  
doi:10.1016/j.trsc.2016.04.003

**ELSEVIER**  
doi:10.1016/j.trsc.2016.04.003  
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Performance and Design of Mobility Allowance Shuttle Transit Services: Bounds on the Maximum Longitudinal Velocity

Luca Quadrioglio, Randolph W. Hall, Magel M. Dessouky  
Daniel J. Eklund, Department of Industrial and Systems Engineering, University of Southern California, Los Angeles, California 90089-0191 {lquadri@usc.edu, rwhall@usc.edu, magel@usc.edu}

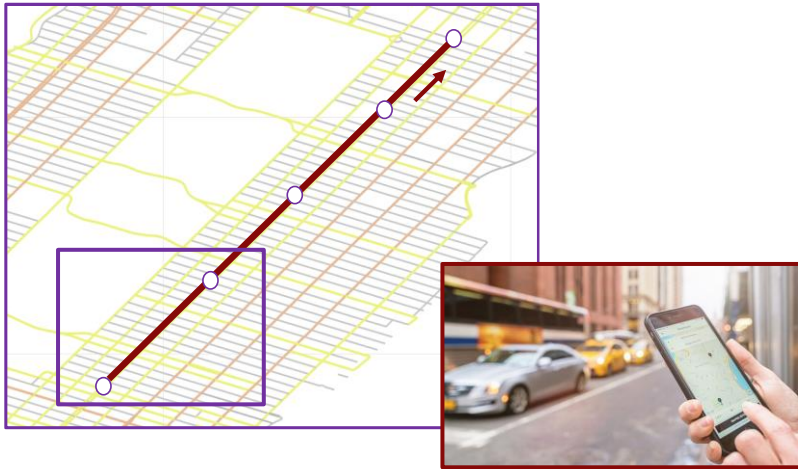
Transportation Research Part E: Logistics and Transportation Review  
Volume 149, May 2021, 102331

Improving flex-route transit services with modular autonomous vehicles

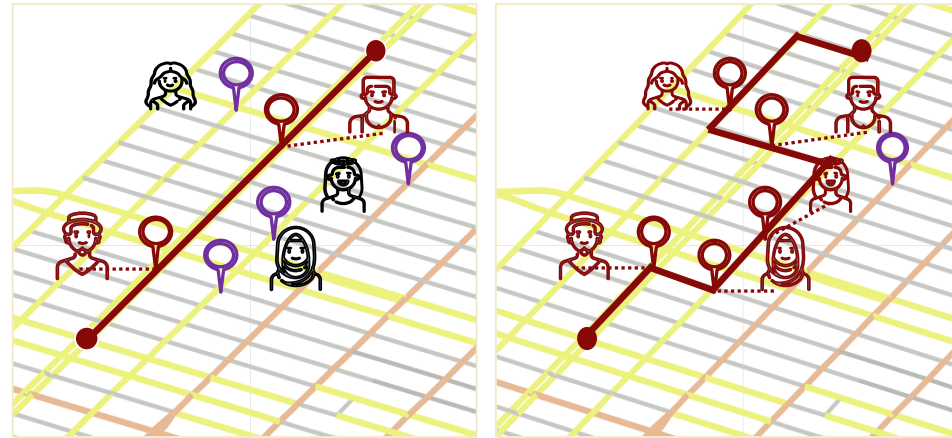
Xiaohan Liu<sup>a</sup>, Xiaobo Qu<sup>a</sup>, Xiaolei Mei<sup>a,\*</sup>, R. Qi<sup>b</sup>

# This research: models and algorithms to optimize the design and operations of line-based microtransit

**Strategic optimization:  
network and frequency planning**



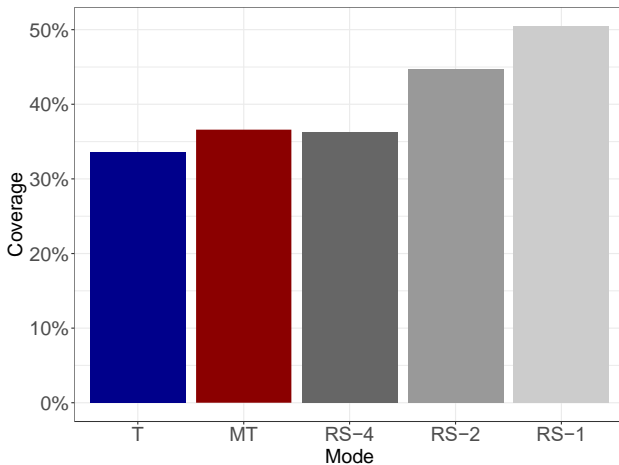
**Tactical optimization:  
demand-responsive operations**



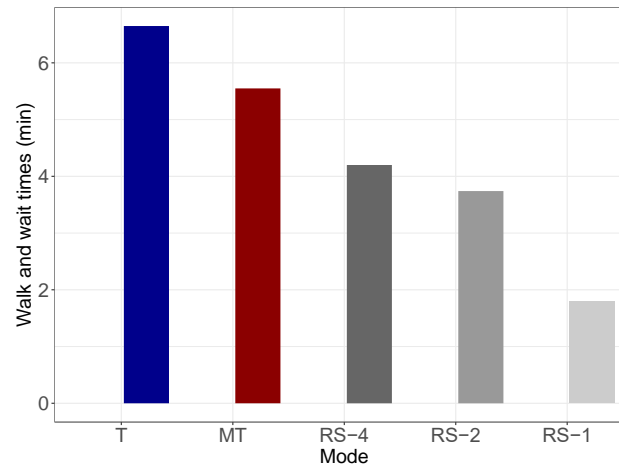
**How to design and operate emerging hybrid microtransit systems,  
enabled by mobility-as-a-service technology platforms?**

# Line-based microtransit defines a true middle ground between fixed-line transit and ride-sharing

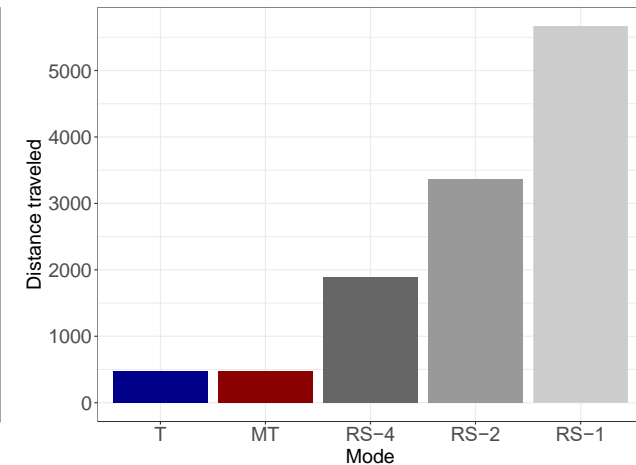
## Demand coverage



## Walk & Wait



## Distance traveled

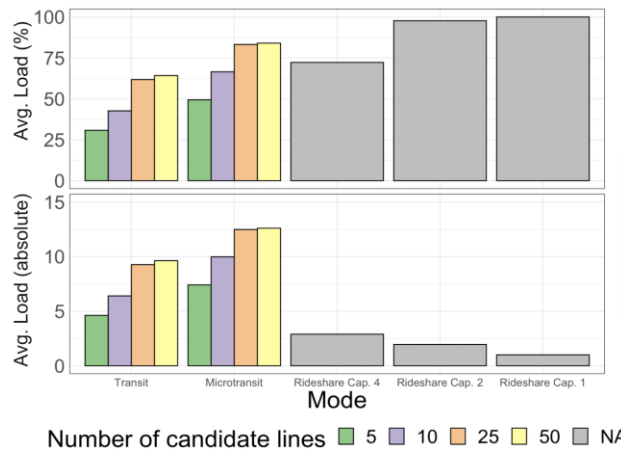


**Benefits of demand-responsive flexibility vs. fixed-line transit:  
less walk, shorter wait times, higher demand coverage**

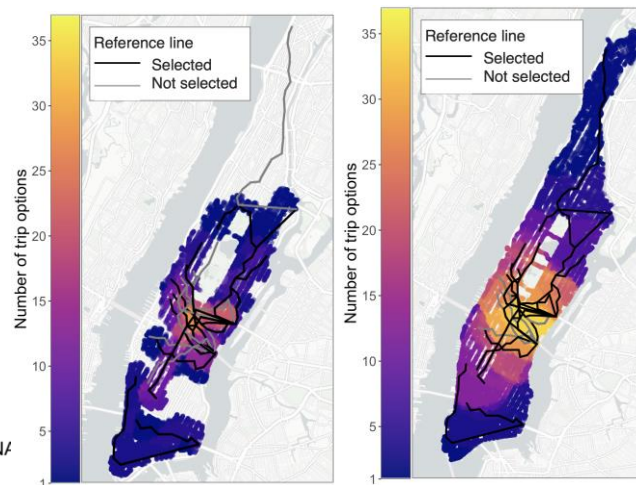
**Demand consolidation in high-occupancy vehicles vs. ride-sharing**

# Win-win-win outcomes of microtransit toward more efficient, equitable and sustainable urban mobility

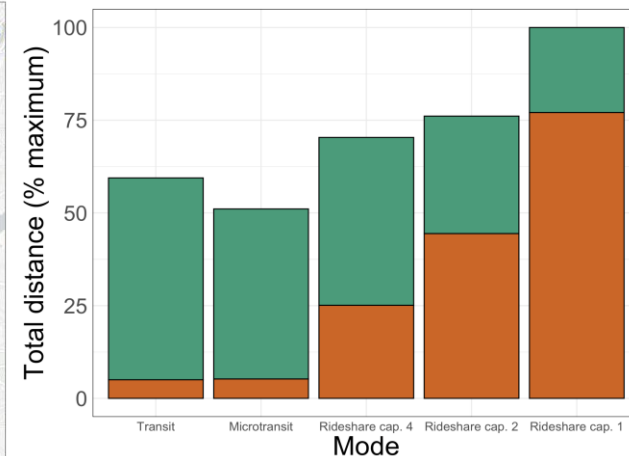
## Efficiency



## Equity



## Sustainability



**Operating benefits:**  
demand coverage,  
high vehicle loads

**Impact on network  
planning:** broader  
geographic reach

**Consolidation:**  
environmental  
footprint mitigation

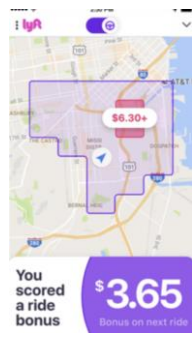
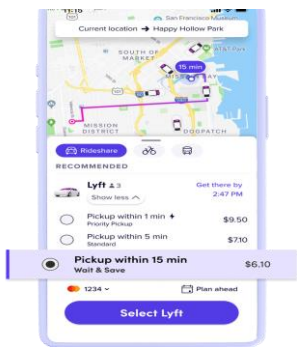
Thank you!

# Flexibility & Coordination in On-Demand Mobility: From Micromobility to Ridehail

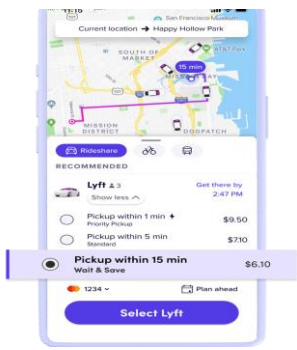
Daniel Freund

Assistant Professor of Operations Management  
Sloan School of Management





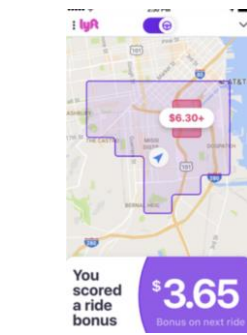
Research Interests



Exploiting flexibility in ride-hailing (*WP*)



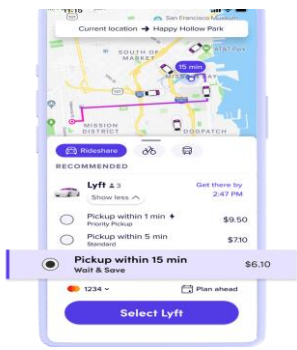
bike angels



Optimizing ride-hail driver incentives (*IJAA'20, OR'22*)







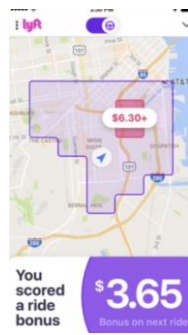
Exploiting flexibility in ride-hailing (*WP*)



bike angels



Exploiting flexibility in bike-sharing (*IJAA, '19*)

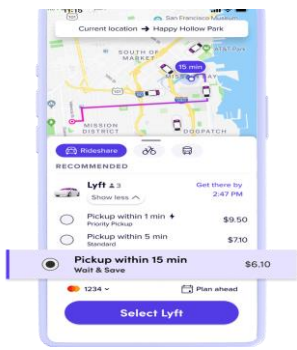


Optimizing ride-hail driver incentives (*IJAA'20, OR'22*)



Optimizing Bike-sharing station sizes (*OR, '22*)

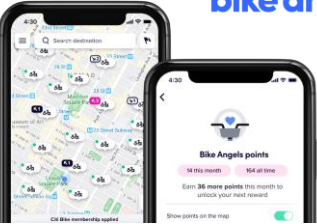




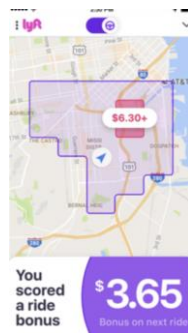
Exploiting flexibility in ride-hailing (*WP*)



bike angels



Exploiting flexibility in bike-sharing (*IJAA, '19*)



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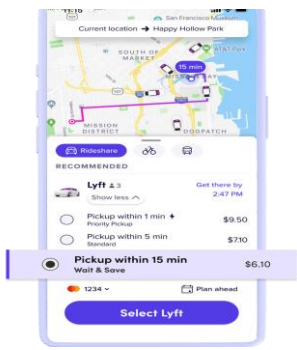


Coordinating AV deployments on platforms (*WP*)



Optimizing EV charging Infrastructure (*MMI Grant*)

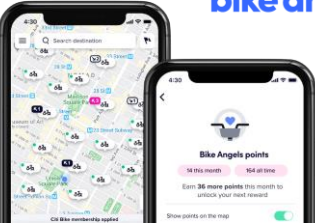




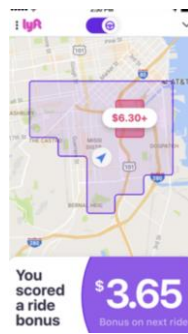
Exploiting flexibility in ride-hailing (*WP*)



bike angels



Exploiting flexibility in bike-sharing (*IJAA, '19*)



Optimizing ride-hail driver incentives (*IJAA'20, OR'22*)



Optimizing Bike-sharing station sizes (*OR, '22*)



Coordinating AV deployments on platforms (*WP*)



Optimizing EV charging Infrastructure (*MMI Grant*)

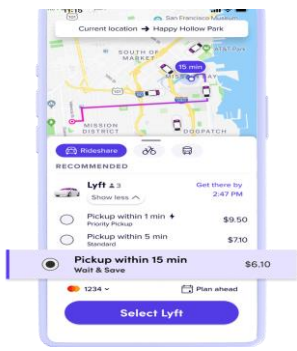


Optimizing Refugee resettlement (*WP*)



Optimal online resource allocation (*MOR'23, OR'23, MS'23*)

Research Interests



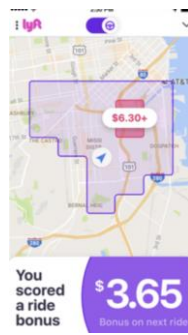
Exploiting *flexibility* in ride-hailing (WP)



bike angels



Exploiting *flexibility* in bike-sharing (IJAA, '19)



Optimizing ride-hail driver incentives (IJAA'20, OR'22)



Optimizing Bike-sharing station sizes (OR, '22)



Coordinating AV deployments on platforms (WP)



Optimizing EV charging Infrastructure (MMI Grant)

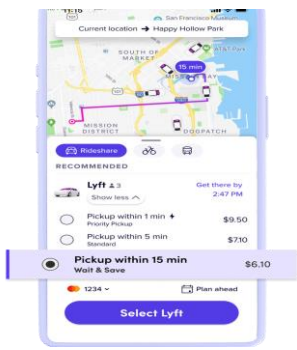


Optimizing Refugee resettlement (WP)

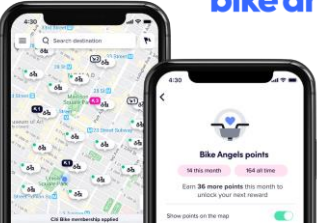


Optimal online resource allocation (MOR'23, OR'23, MS'23)

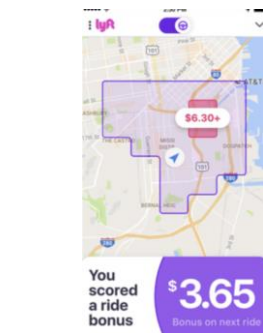
Research Interests



Exploiting flexibility in ride-hailing (WP)



Exploiting flexibility in bike-sharing (IJAA, '19)



Optimizing ride-hail driver incentives (IJAA'20, OR'22)



Optimizing Bike-sharing station sizes (OR, '22)



Coordinating AV deployments on platforms (WP)



Optimizing EV charging Infrastructure (MMI Grant)



Optimizing Refugee resettlement (WP)



Optimal online resource allocation (MOR'23, OR'23, MS'23)

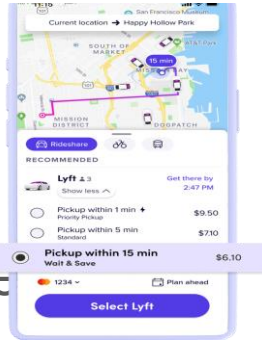
Research Interests

# Managing flexibility on platforms

Demand side



- Bike Angels
- Wait & Save
- Scheduled ride



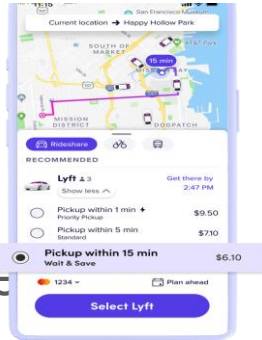
- Willingness to try AVs

Two-Sided Flexibility

# Managing flexibility on platforms

Demand side

- Bike Angels
- Wait & Save
- Scheduled ride



How to leverage these operational tools?

- Willingness to try AVs

Two-Sided Flexibility

# Managing flexibility on platforms

## Supply side



How to  
leverage these  
operational  
tools?

- Bike valets
- Car seats
- Green cars
- Safety drivers in AVs



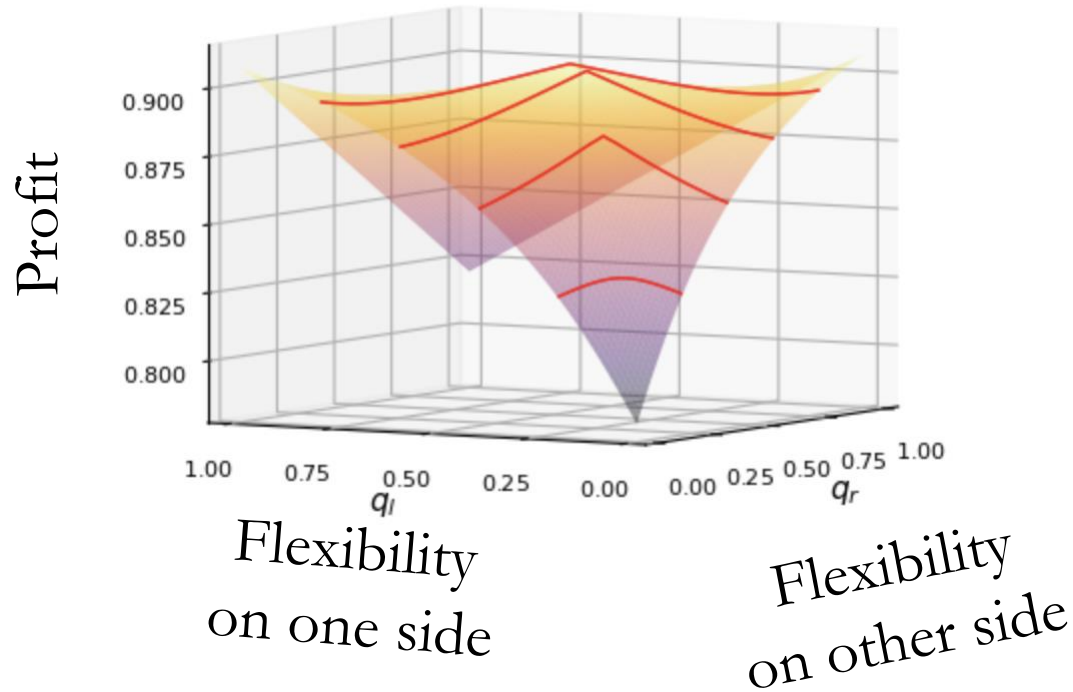
# Managing flexibility on platforms

Demand side

Supply side

- Bike Angels
  - Wait & Save
  - Scheduled ride
  - Willingness to try AVs
  - Safety drivers in AVs
- 
- Holistically  
optimizing  
flexibility on both  
market sides

# Managing flexibility on platforms



Two-Sided Flexibility

- 1) Flexibilities interact in complicated manners
- 2) Even with just two perfectly symmetric flexibility types!

# Coordinating AV Deployments in Hybrid Fleets

## Contracting

1. Aligning interests of platforms (Uber/Lyft) & AV owners (???)
  2. Fleet size, vehicle utilization, AV capabilities
- Coordinating AV Deployments

# Coordinating AV Deployments in Hybrid Fleets

## Contracting

1. Aligning interests of platforms (Uber/Lyft) & AV owners (???)
2. Fleet size, vehicle utilization, AV capabilities

Coordinating AV Deployments

## Capabilities

1. Optimizing new AV capabilities
2. For a standalone AV platform (Waymo One) or by taking into account an external platform's (Uber/Lyft) dispatch policy

# Coordinating AV Deployments in Hybrid Fleets

Contracting

Capabilities

1. Aligning internal  
platforms (Uber  
& AV owners)

Holistically optimizing  
the deployment by  
incorporating  
capabilities, fleet size,  
and contracting

2. Fleet size, vehicle  
utilization, AV capabilities

the AV platform  
by taking into  
account an external platform's  
(Uber/Lyft) dispatch policy

# Coordinating AV Deployments in Hybrid Fleets

## Utilization

Contracts need to include utilization guarantees!

